

The Community Strategy for South Cambs

April 2004

Logos of the Partners to be added

Working Together for a better South Cambridgeshire

The purpose of the Community Strategy is to improve the quality of life in South Cambs.

The Strategy paints a picture of our district as we want it to become over the next 15 or more years. It takes account of the changes and challenges facing the district, including creating a new town. Its aims are:

1. Active, safe and healthy communities.
2. Building successful new communities.
3. A prosperous district.
4. Good access to services.
5. Quality homes for all.
6. A high quality environment.

During the next three years we will be working to deliver the targets within the strategy. We will also be reviewing the document itself, as changes occur which affect the district; part of the regular review process will include updating the strategy when this is appropriate.

The Community Strategy has been produced by a partnership of different bodies. We have been working together over the last two years to develop this document, based on your views of the future.

I hope you will find that this addresses the key issues in South Cambs, and you can 'sign up' to working with us to achieve it.

Daphne Spink MBE
Chair of the South Cambs Strategic Partnership

Contents

| | | | |
|---|---|----|---|
| 2 | Working Together for a better South Cambridgeshire. | 11 | A Prosperous District |
| 3 | What is a Community Strategy? | 13 | Good Access to Services |
| 4 | Working in Partnership | 15 | Quality Homes for All |
| 5 | Your Views | 17 | A High Quality Environment |
| 6 | A Vision for South Cambs | 19 | Summary of Actions for 2004/5 – 2006/7 |
| 7 | Active, Safe and Healthy Communities | 20 | Local Public Service Agreement Measures |
| 9 | Building Successful New Communities | 21 | The South Cambs Strategic Partnership |

The partners in the Strategic Partnership are set out on page 21.

What is a Community Strategy?

The Community Strategy sets out what people in South Cambs want to happen here, and how we aim to make these things happen. It is a single document that will help to set the agenda for all agencies working in the district over the next 3 years.

The scope of the Community Strategy is set within the framework of the national, regional and sub-regional strategies, including the Regional Planning Guidance and the Cambridgeshire and the national shared priorities for Local Government.

The Strategy is based on the vision that people have for the future in South Cambs. It has an action plan for the Councils, and other partners, to deliver improvements over the next 3 years, in order to help realise this vision. It is a practical document, facing the realities of life in the district, and working to improve it.

It also links in with other key strategies of the partners, such as the Local Plan, the Local Transport Plan and the Housing Strategy, that play a key role in implementing the Community Strategy.

Why have we drawn up the Community Strategy?

The Community Strategy will ensure a concerted approach to common issues in which a range of partners have a role to play.

The District and County Councils have a duty under the Local Government Act 2000, which says:

“Every local authority must prepare a community strategy for promoting or improving the economic, social and environmental well-being in their area and contributing to the achievement of sustainable development in the United Kingdom”.

Each district in Cambridgeshire has been developing and adopting a Community Strategy.

How has it been prepared?

The Strategy has been the result of a partnership between the District and County Councils, working with the Health Services, the Police, Parish Councils, the business and voluntary sector. These groups have come together in the South Cambs Strategic Partnership to produce the Community Strategy. The Strategic Partnership will continue to develop a joint approach to the important issues, whenever possible, and will oversee the delivery of the Strategy.

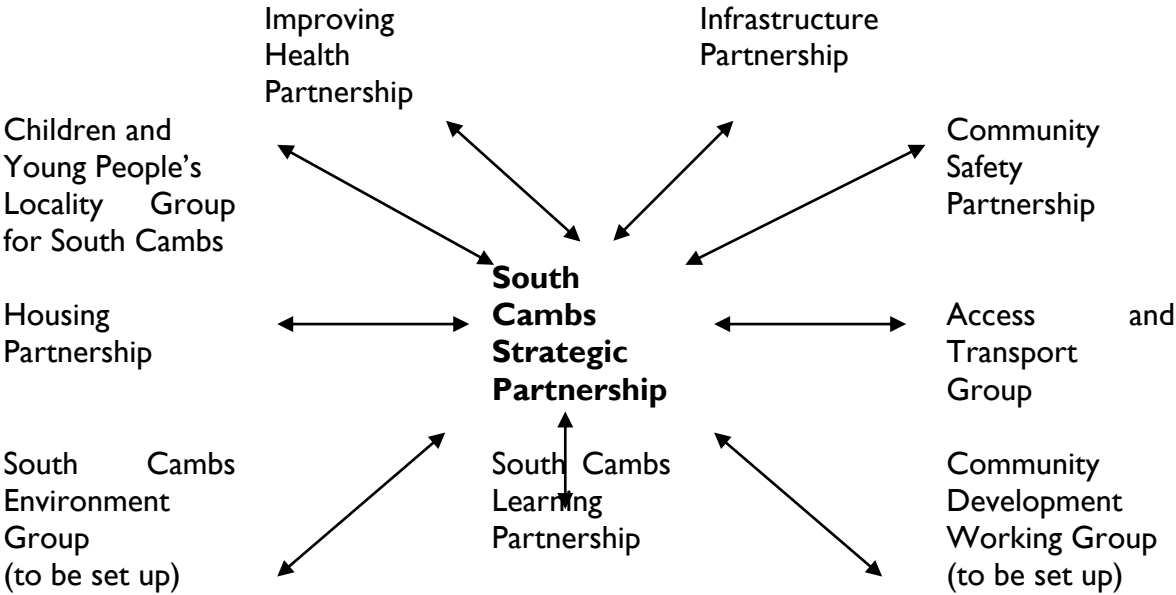
Partnership working doesn't mean that all the agencies agree on everything: each has its own responsibilities and requirements that may not be shared with other partners. But it does mean that the partners aim to work together wherever they can, and they are all committed to the aims and targets in this Strategy.

Working in Partnership

The South Cambs Strategic Partnership provides a new framework for partnership working in the District. There are a whole set of partnership bodies working in different service areas, such as: the Community Safety Partnership (involving the Police, the District and County Councils and the Primary Care Trust, plus others); the Improving Health Partnership

(involving Primary Care Trust, the District and County Councils and other agencies); and the Infrastructure Partnership. Each of these partnerships has a specific agenda, and often have responsibilities defined by government regulations.

The Strategic Partnership is distinctive due to the breadth of its scope. It is not restricted in its focus: anything that affects the social, economic or environmental wellbeing of people in South Cambs can be covered. This gives it a unique position, to affect the work of all the other partnerships, and to draw their work together. The diagram below indicates this situation.



This is not an exclusive list. There are a number of other Partnerships whose work relates to the Community Strategy, such as the Greater Cambridge Partnership, the Cambridgeshire Waste Partnership, and the Community Legal Service Partnership. The Strategic Partnership will liaise with and work through the existing bodies. Its role is to:

- Learn about the work and performance of the partnerships and identify opportunities to improve performance and add value
- Oversee progress with the delivery of Local Public Service Agreement targets for improving services in the district
- Develop and deliver an action plan to understand needs, build community 'capacity', and to develop community infrastructure.

This Community Strategy focuses on work that the Strategic Partnership supports to deliver the well-being of people in the district. It cannot encompass all the valuable work that is being delivered by partnerships in the district; in order to provide a manageable programme it focuses on a limited number of priorities.

Your Views

The Community Strategy is based upon the views of people in South Cambs. These views have been found through three processes:

- a review of the findings of consultation undertaken by the partners, including from a Quality of Life survey.
- direct consultation with residents, carried out through the South Cambs magazine in Spring 2003, on the 'big issues' for the district.
- a telephone consultation with a balanced sample of residents on the suggested vision and actions for the strategy in autumn 2003.

Survey Findings

The results of the survey conducted through the South Cambs magazine found that there was considerable support for the 'big issues' put forward, based on work preparing the Community Strategy.

The greatest support was for:

- **The environment**, particularly on new developments being built on sustainability principles, and issues of waste management.
- **Community Safety**, reducing crime and risks linked to crime
- **Community Development**, engaging with young people/hard to reach groups
- **Health Improvement**, addressing the needs of older people, as well as children and young people.
- **Access & Transport**, including infrastructure development and integration of services to meet local needs.
- **Housing**, especially increasing the supply of affordable housing
- **Leisure**, improving access to leisure facilities in rural areas
- **Lifelong learning**, enhancing the skills of the workforce

There was also strong support for a balance between growth and sustainability to be maintained.

In the survey in autumn 2003, a sample survey was carried out, based on a leaflet sent to 200 residents. The levels of support for the issues in the draft vision were:

- Creating a high quality environment 92.7%
- Supporting communities 92.5%
- Improving access to services 90.1%
- Providing quality homes for all 89.9%
- Developing new sustainable communities 82.3%

The lower level of support for the last reflects concerns about the scale of growth that the district faces, which is set by government targets. The provision of quality homes was seen as the most important issue by 35%, and improved access to services by 25%.

The issues which respondents felt should be particularly addressed in the Community Strategy were:

- More affordable homes
- Better transport infrastructure/public transport
- Improved local facilities
- Better recycling

A Vision for South Cambs

The Community Strategy needs to set the direction for the district for the next 15 to 20 years. This vision of the future will guide the work of the next three years, which are covered by the strategy targets.

The vision provides a clear direction for the strategy. It sets out how the partners envisage the district will be, providing the quality of life to which residents aspire. The strategy then sets out practical steps that can be taken over three years which will address the current economic, social and environmental issues and take us towards the vision.

The vision has been organised into 6 parts, which together describe where we aim to be in 20 years time. These are:

1. **Active, safe and healthy communities** where residents can play a full part in community life, with a structure of thriving voluntary and community organisations.
2. **Building successful new communities**, where large-scale developments have created attractive places with their own identity, supported by a range of quality services.
3. **A prosperous district**, where jobs, skills and learning are developed and sustained to benefit everyone.
4. **Good access to services** for all sections of the community, including older people, children and families, through better transport links and improved local services.
5. **Quality homes for all** with new affordable homes developed to meet local needs, and assistance provided for those needing help.
6. **A high quality environment**, with better access to the countryside of the district, which is protected and improved, and sustainable measures minimising waste and tackling climate change.

Aspects of this vision are set out on the following pages, with details of proposals to achieve them. The achievement of the targets set out will measure the success of the Community Strategy, and will deliver significant steps towards the vision of the District in 2020.

Aim 1 Active, Safe and Healthy Communities

Village communities are the heart of South Cambs. The individuals and social structures within villages are a key to the well-being of these communities, and the strategy aims to support them. Some groups are likely to need more support; the priority groups include older people, and children and young people.

Local priorities are best established by consultation processes within village communities. Ideally the Community Strategy should draw on such processes in all our villages, in order to draw together the key aspects across the district. However, to date only a few villages have undertaken such a process. Through the strategy we hope to enable many more to draw up their local priorities and an action plan for addressing them.

What are we trying to achieve by 2020?

Local communities are vibrant, enterprising and environmentally friendly, and our villages feel safe. Residents are healthy and skilled, and regularly take up opportunities to participate in local life. There is a flourishing and inclusive voluntary and community sector, which benefits from a thriving volunteer force.

In order to realise this vision we will assist communities to draw up 'Parish Plans', so they can identify local priorities. A few villages have already prepared such a plan; through providing guidance we aim to enable many more to draw up their local priorities and an action plan for addressing them.

The findings from these Parish Plans will provide the information for the first part of a three stage process which is needed:

- understanding needs from local communities,
- building community capacity, through support for Parish Plan groups, community and voluntary organisations, and increasing feelings of safety.
- developing community infrastructure, including improved community facilities, information hubs and community transport.

The preparation of a Parish Plan can be a major undertaking for a village. To help achieve the best results from the efforts put into them, we need to provide clearer guidance, so that the findings can be drawn up into realistic action plans. They need to set out things that the community itself can achieve, as well as identifying needs for support from outside bodies. The outcomes that the Strategic Partnership is most likely to be able to support are set out on the following pages, such as:

- community facilities and information hubs, as a focal point for local activities, information, learning and outreach services.
- development of community capacity to improve community transport, services for children and young people, lifelong learning, healthy lifestyles, road safety, independent living, community safety and environmental sustainability.

These issues will be covered in the guidance. It will also include a section on Planning policy; Parish Plans can include, if this is appropriate, an analysis of the built and natural environment character to enable a 'village design statement' to be drafted. This design statement may then be put forward for adoption as 'supplementary planning guidance' to support the policies in the Local Plan and help direct the future development of the village.

One aspect of creating empowered communities is to increase feelings of safety, both in relation to potential antisocial behaviour and crime, and on the roads. Fear of both these hazards can restrict people's willingness to go out and about in their village, joining with others in community activities.

The voluntary sector is very dispersed in South Cambs. Support, training and assistance is available through Cambridge CVS and Cambridgeshire ACRE. This situation would be improved by the addition of a forum for organisations operating in the district, and increased assistance available to communities in the district. We also need to develop more comprehensive information points to serve the needs of a wide range of organisations with the ability to signpost to the relevant expertise.

Good health is another key factor in enabling people to take a full role in their community. The proposal to promote healthier lifestyles should help increase the levels of health in the population, with widespread positive effects.

In order to realise the vision we will:

| No | Action | Milestone | Lead |
|----|---|---|---|
| 1 | To increase residents feelings of safety in villages by tackling antisocial behaviour and establishing new Police Community Support Officers to provide an increased visible presence in villages. | a) Evaluation of PCSO initiative b) LPSA target on reducing antisocial behaviour | Community Safety Partnership |
| 2 | Work with communities to increase road safety through safer driving and cycling and safer routes to school. | LPSA target to be agreed | Access and Transport Group |
| 3 | Support the development of the voluntary sector in the district through establishing a Voluntary Sector Forum, and improving systems of funding and support for voluntary organisations | a) Forum set up by Dec 2004 b) New funding and support regime set up by April 2006 | New Working Group to be established |
| 4 | Promote healthier lifestyles through work to promote physical activity, healthy eating and smoking reduction. | a) Physical Activity Strategy developed + agreed by May 2004 b) Healthy eating included in PAS action Plan by 2005 | Improving Health Partnership |
| 5 | Increase access for children and young people to quality learning and play opportunities through parental support and childcare. | | Children and Young Peoples Partnership/ S.C. Locality Group |
| 6 | Tackle unauthorised and illegal development around our villages | Successful legal action and clearance of sites | SCDC |
| 7 | Develop a Guidance Framework for Parish Plans , and coordinate support for Parish Plan work, to assist more villages to prepare and implement plans. | a) Develop guidance by July 2004 b) Preparation of 12 Plans by March 2007 | New Working Group to be established |

Aim 2 **Building Successful New Communities**

Major new developments are being planned for the edges of Cambridge, and at the new town of 'Northstowe', in the area between Longstanton and Oakington. These sites, as well as the development of market towns just outside the district, will allow the growth the government has designated while largely protecting the village environments in South Cambs. The partnership work to develop them builds upon the experience gained in the growing new village of Cambourne.

In meeting the huge growth pressures, these developments need to provide much more than housing. New communities need to be created and helped to develop. This challenge is

considerable; the housing is likely to be built to higher densities than in recent years, to make the most effective use of land, and to meet government targets.

Appropriate facilities need to be planned to meet the needs of the incoming residents, and services will be required to support them to grow into mature, self-sustaining communities.

What are we trying to achieve by 2020?

A new town and new extensions to Cambridge are developed, creating places with their own identity and sense of place. Strong new communities have developed in each, able to take their place in a district with urban as well as rural environments. High quality facilities and environments in the new developments enhance the built heritage and countryside of South Cambs.

The Infrastructure Partnership is being established to provide overall coordination of the new development areas in the Cambridge sub-region. Local teams working with developers will undertake the establishment of the new communities. We will work jointly with Cambridge City and the City Strategic Partnership to plan and realise the developments on the fringes of Cambridge, ensuring that there is a coordinated approach to community services and facilities.

There are strong links between this aim and that for Homes for All, set out later in the strategy. The new town and urban extensions to Cambridge will provide the location for much of the new housing required in the Cambridge sub-region. We will need to ensure that the housing meets the needs for affordability. This is likely to include a variety of tenure types, for owner occupation, for rent and affordable mixed tenure homes. The standards will also need to provide ‘homes for life’ to ensure that balanced communities catering for all age ranges can be created.

The development process takes many years, and in the early stages before the completion of any housing there are no residents. This presents a challenge for engaging residents in the provision of facilities and services; a process of engagement with adjacent residents and others with an interest in the developments will need to be established. This involvement will be essential for the creation of appropriate cultural provision, and establishing distinctive places in which the developing local community are full partners. One aspect of this process will be the creation of public art through a partnership between the residents and artists.

The development of Cambourne has shown that there is also a need for civic governance arrangements to be set up at the earliest possible stage for new entities such as the new town of Northstowe. The planning and agreement of these arrangements will require consultation with a range of bodies within and outside the Strategic Partnership to achieve the most appropriate results.

The new communities need to be sustainable, in environmental as well as social terms. They present an opportunity to deliver standards appropriate for the twenty-first century, in energy use and the sustainable use of resources. Delivering a high quality environment is a key challenge for all the partners.

To realise this we will:

| No. | Action | Milestone | Lead |
|------------|---|--|--|
| 8 | Ensure joint planning of the community facilities and services for the new developments, to create successful and sustainable communities, through project management, responsible to the partnership. | Establishing multi-agency project management teams for each development | Infrastructure Partnership/ Northstowe Community Development and Services Group |
| 9 | Promote the engagement of future/local residents in the social, cultural and physical development of new communities, and the growth of civic governance | a) Establishment of local groups for each development b) Agreement of civic governance arrangements and process | Infrastructure Partnership/ Community Development and Services Group |
| 10 | Promote high environmental quality in the design of new developments, including sustainable use of resources and energy. | Percentage of new homes developed to Ecohomes 'good' or 'excellent' standard | Infrastructure Partnership/ Northstowe Sustainability Group |

Aim 3 A Prosperous District

The economy in South Cambs is an integral part of the wider economy of the Cambridge sub-region, centred in the city and stretching out to include the neighbouring market towns. Any economic measures in the district have to be considered in that wider context, including the national and international significance of this area. In order to promote economic well-being in South Cambs, it is important to include all sections of the population of the district.

Economic development is focussed on groups needing help to develop skills and access the labour market. Much of this work is delivered by agencies outside local government, and especially the voluntary sector. Existing partnerships can be enhanced by improved working between the partners of the South Cambs Strategic Partnership.

What are we trying to achieve by 2020?

We have a prosperous district where jobs, and skills and learning benefit everyone, reducing social exclusion and maximising the potential of science, innovation and social enterprise.

The challenge is not one of unemployment, as there is effectively full employment in the district. However, there are problems of low levels of skills amongst sections of the population, particularly amongst older residents and in 'hard to reach' groups. In order to address these problems, there is a need to develop learning and skills in the adult population. Such steps will build on the existing foundations of the high value placed education for younger people within the district.

A further manifestation of the economic inequity within South Cambs concerns those eligible for benefits, but who are not receiving them. The promotion of benefit take-up by partners can have a very significant impact on the economic well-being of residents.

The business opportunities within the district are also affected by the accessibility of electronic information. At present, significant parts of the district do not have Broadband access; a project to ensure it is available in all settlements will contribute to overcoming this 'digital divide'.

To realise this we will:

| No. | Action | Milestone | Lead |
|-----|--|--|--|
| 11 | Maintain/increase lifelong learning through developing adult education opportunities, including leisure courses and skills development, in rural areas, using 'e-learning' where appropriate. | Lifelong Learning PSA to be agreed | South Cambs Learning Partnership |
| 12 | Increase workforce skills development opportunities and uptake | Uptake of Level 2 courses &/or grant in English, Maths and ICT | South Cambs Learning Partnership |
| 13 | Increase economic opportunities through developing access to Broadband for all settlements in the district. | All settlements to have access by Dec 2006 | SCDC/ S.Cambs Broadband Project Management Group |
| 14 | Increase social inclusion through promoting the take-up of benefits by those eligible. | | New Voluntary Sector Working Group |

Aim 4 **Good Access to Services**

South Cambs is a very rural district. The major service centres that serve our residents are all in neighbouring districts, in Cambridge or the surrounding market towns. Accessing these major services requires transport, and for many without a car this is a considerable problem.

The level of services provided within South Cambs villages varies considerably. At Sawston and Histon/Impington there are a good range of shops and other services such as banks, sports and community facilities and employment opportunities. Village Colleges are some of the largest supplier of services and opportunities within the district, situated in our larger villages. But many villages are smaller with fewer services, and there are a considerable number of very small villages with few if any local services.

Public transport is not extensive in the district. The main routes are radial routes to and from Cambridge; outside these there are few local services. Improving public transport is an issue of considerable concern that needs to be addressed.

What are we trying to achieve 2020?

All residents can access the services and information they need, whenever they are provided, in their village, a neighbouring village or in a town/city. Assistance is provided to help people to get to services, and through the development of local services.

In order to realise this vision we need to take steps to improve the quality and range of services provided in local villages. Schemes by Parish Councils and other local organisations will be supported wherever possible, to help provide these vital local services. This could be through funding of local initiatives, or providing grants for the improvement or development of local facilities.

The provision for young people has been highlighted in consultation as of particular importance, and this has been selected as a key proposal in the strategy. Improved facilities and services which can attract and focus the energy of young people, in their local area, should make a significant difference for them, their families, and the wider community.

The delivery of local information and services is featured in another proposal. This is to develop 'community information hubs' where local people can access a range of information, learning provision and cultural services. Such 'hubs' may be based on library services, in village colleges or village halls, depending on the circumstances of the village. Their development is likely to be a gradual process; over time it may be possible to deliver more 'mainstream' services of the partners through these centres.

Improved transport is also a key to this aim, as many services will not be able to be provided close to where people live. The opportunities for expanding 'traditional' transport are limited, and improvements to bus services will be concentrated on the main radial routes into and out of Cambridge and neighbouring market towns. To provide for the many smaller villages, improved community transport schemes such as minibuses or volunteer car driver schemes, will be a key priority. The development of existing schemes, and provision of new ones, will be a focus during the second and third years of the strategy, to ensure better access for all.

Cycling is a significant means of transport in the area – more South Cambs residents bike to work than use buses. However, the limited provision for safe cycling limits cycling for work and leisure. A key priority for the strategy is to increase the provision of new cycleways, linking villages to services in larger villages or towns, to enable the numbers of regular cyclists to grow.

| No. | Actions | Milestone | Lead |
|-----|--|---|--|
| 15 | Improve young people's access to youth provision , facilities and services | Local PSA to be developed | SCDC/ Children and Young People Locality Group |
| 16 | Develop new community transport schemes , and develop use of existing schemes and bus services, to respond to local needs | Maintain and improve access to community transport schemes. | Access and Transport Group |
| 17 | Increase access to information, learning, cultural provision and | Define key aspects of information hubs and | Community Development |

| | | | |
|----|--|--|----------------------------|
| | partners' services through developing ' community information hubs ' in villages and new settlements. | draw up programme for implementation. | Group |
| 18 | Increase cycling between villages and services , particularly between smaller villages and larger ones. | a) Increase the use of existing cycleways b) Develop new cycleways linking villages | Access and Transport Group |

Aim 5 **Quality Homes for all**

Good housing is essential to our quality of life. The high house prices in the district make it very difficult for those not on the 'housing ladder' to find housing they can afford in South Cambs. Often young people have to move further from Cambridge to find homes, well beyond the borders of the district, although they may have key skills needed in the economy of the district. Consultation has shown that this is the biggest issue for people in South Cambs.

Some older houses in the district fall short of what is required and need to be brought up to standard for the safety and well-being of the occupants. For the increasing number of older people, adaptations may be required to make their home suitable, or support may be needed, to enable them to go on living independently.

What are we trying to achieve by 2020?

An increasing supply of affordable housing enables local people to live in the same areas as their jobs. Existing homes meet quality standards to ensure safety and well-being, including energy standards to protect the environment. Home adaptation and support services are available to help older people to continue to live independently.

New housing which our residents can afford needs to include a range of house sizes and tenures. Smaller houses or flats are needed for younger people who need to get onto the housing ladder, as well as larger homes for those with growing families. A large number of affordable market homes are needed for those aspiring to own, whether in outright owner-occupation or through some form of shared ownership. Affordable rented housing is also needed, managed by 'registered social landlords'.

The standard of existing housing should be appropriate to the needs of its occupants. The District Council has a programme to bring all its homes up to the government's 'decent homes standard' by 2006. But there is an ongoing need to improve homes and services provided to ensure that the growing elderly population can continue to enjoy their independence, and remain in their own homes as long as they wish to do so.

There is one minority group of South Cambs residents which has more limited access to suitable accommodation, and a range of other services, than the majority: this is the traveller population. While many travellers are less nomadic than they may have been in the past, as seasonal work opportunities have diminished or changed, they often continue to need

homes which allow them to travel at times, and to maintain their preferred lifestyle. If their legitimate needs are not appropriately catered for, it means they may face continual disruption from having to regularly move from one unsuitable site to another. It also is likely to lead to greater disruption to the 'settled' communities, from the effects of travellers use of inappropriate sites.

In order to meet their obligations, Local Authorities should undertake an assessment of the needs of travellers in their district; however, there are few examples of such assessments having been undertaken. This is a key priority in the district: it should enable suitable provision to be assessed and planned to meet local requirements, while also assisting in the maintenance of firm enforcement policies for unsuitable developments.

To achieve this vision we will:

| No. | Action | Milestone | Lead |
|------------|---|--|--|
| 19 | Increase the supply of new affordable housing , including Key Worker housing. | Local PSA target to be agreed | Infrastructure Partnership/ Housing Partnership |
| 20 | Improve and develop services to enable older people to continue to live independently at home. | Local PSA target to be agreed | Improving Health Partnership/ Supporting People |
| 21 | Determine and make appropriate provision for the accommodation and other needs of travellers in the district, including health and educational services. | Undertake a needs survey by April 2005 | New Working Group to be established |

Aim 6 A High Quality Environment

The quality of the South Cambs environment lies in its cultural heritage, its countryside and its buildings. The strategy aims to protect and improve them, and to develop access by the local community.

The pressures for growth, to provide much-needed new housing and facilities to support them, will be met whenever possible using 'brownfield' sites, that is ones which have been built on before. Much of the growth will be concentrated in the new town of 'Northstowe', and on the urban fringes of Cambridge. These will built to create high quality environments.

What are we trying to achieve by 2020?

The quality of the environment in South Cambs is better than ever. There is good access to the countryside both in villages and in larger district facilities. Waste, pollution and emissions of 'greenhouse' gasses have been greatly reduced to contribute national and global sustainability. Everyone recycles most materials, and a large proportion of energy used has been generated from renewable resources.

Access to the countryside from our villages isn't always as good as might be expected, given the rural nature of the district. While there are many suitable footpaths and bridleways, in some places the access to countryside land is limited. There is a need to increase the provision of local areas that can provide for both leisure access and for wildlife in and around villages, like a small-scale nature reserve or 'pocket park'. A 'Greenspace' programme is being set up to meet this need. At the same time, there is a need to provide larger areas, such as country parks, to provide for the recreation needs of the residents and visitors, especially with the growth of the population over the next 20 years.

A different environmental issue concerns the effects of waste produced in the district, which needs to be disposed of to landfill or other sites. Much is already being done to tackle this problem, but more recycling is needed, as well as greater efforts to minimise the quantities of waste produced.

The environment within some buildings can be adversely affected by smoking; these are of particular concern where they affect people in the workplace. The partners are all committed to the promotion of smoke-free workplaces in their own buildings and in local facilities in the district.

Climate change is a major issue for everyone. Local steps to tackle the problems are likely to require the partners to alter their own use of energy, water and other resources. A local strategy for climate change will be developed to plan and coordinate actions to reduce global warming.

The targets for the next 3 years to help achieve this are:

| No. | Action | Milestone | Lead |
|-----|--|--|-------------------------------|
| 22 | Promote opportunities for access to the countryside , including creating local 'Greenspace' projects for wildlife habitat, and planning to meet strategic open space needs in the district. | a) Develop 5 Greenspace schemes by Mar 2006 b) Plan/develop major new provision at Coton and Northstowe | South Cambs Environment Group |
| 23 | Increase recycling of waste and promote waste minimisation schemes in the work of all the partners. | Waste reduction to landfill | Waste Partnership |
| 24 | Promote smoke-free environments in the workplace throughout the partnership and in local facilities. | Local PSA target to be agreed | Improving Health Partnership |
| 25 | Provide a lead on tackling climate change through action by the partners on their own use of energy, water and other resources. | Development of a local strategy for Climate Change | SCDC/ Environment Group |

Summary of Actions for 2004/5 – 2006/7

| Aim | 04/05 | 05/06 | 06/07 | PSA | Group |
|-----|-------|-------|-------|-----|-------|
|-----|-------|-------|-------|-----|-------|

| | | | | |
|--|-------------------------------------|------------------------------------|--------------------------|------------------------------|
| 1. Active, Safe and Healthy Communities | Parish Plans Guidance | Supporting Parish Plans | | Parish Plan Working Group |
| | Increase feelings of safety | | * | Community Safety Partnership |
| | Increasing road safety | | * | Access and Transport Group |
| | Set up Vol Sector Forum | Development of Voluntary Sector | | Vol Sector Working Group |
| | Promote Healthier Lifestyles | | | Improving Health Partnership |
| | | Learning/play opportunities | | Children and Young People |
| 2. Building Successful New Communities | Process for developing facilities | Engagement of local residents | High Quality Environment | Infrastructure Partnership |
| 3. A Prosperous District | Increase lifelong learning | | * | Learning Partnership |
| | | Workforce skills development | | Learning Partnership |
| | Access to Broadband | | | SCDC |
| | Promote take-up of benefits | | | |
| 4. Good Access to Services | | Community Transport | | Access and Transport Group |
| | | | Developing cycleways | Access and Transport Group |
| | | Development of Information Hubs | | Community Development (NEW) |
| | Facilities for Young People | | * | Children and Young People |
| 5. Quality Homes for all | Supply of new affordable housing | | * | Housing Partnership |
| | Promote Older People living at home | | * | |
| | Survey of site needs of Travellers | Planning for appropriate provision | | Travellers Group NEW (?) |
| 6. A High Quality Environment | Draw up Climate Change strategy | Implement strategy | | |
| | | Access to Countryside | | Environment Group (NEW) |
| | Waste minimisation | | | Waste Partnership |
| | Smoke free working environment | | * | Improving Health Partnership |

Local Public Service Agreement Measures

Subject to the finalisation of the local Public Service Agreement measures for Cambridgeshire, the specific targets for 2004/05, 2005/06 and 2006/07 will be developed/finalised for delivery in South Cambs.

Reporting Progress

The Community Strategy is due to be adopted during 2003/04 for implementation from April 2004. The Strategy covers a 3 year period, ending in March 2007. It is a working document that will be subject to ongoing review and development during this period.

A second Community Strategy will be developed during the latter stages of this time, for implementation for the following period.

Progress on delivering the Strategy will be reviewed each quarter, for periods:

- April – June (quarter 1)
- July – Sept (quarter 2)
- Oct – Dec (quarter 3)
- Jan – March (quarter 4)

A report will be considered by the Strategic Partnership Board following the end of each quarter, detailing progress made, achievements and any significant problems encountered. Guidance has recently been issued on a Performance Management system for Community Strategies and the work of Strategic Partnerships. Once this guidance has been considered in more detail, it may be appropriate to adopt the recommended system, or some system similar to it.

The quarterly progress reports to the Strategic Partnership will be public documents. They will be available on the websites of the District and County Councils, as well as in libraries etc. It is anticipated that a Community Strategy/Strategic Partnership section of the District's website may be developed during the course of the strategy, providing more frequent updates and information.

An annual review will take place each year, setting out progress against the targets and related information concerning the wider aims of the strategy. The first review is expected in autumn 2004, and those in subsequent years in summer autumn 2005 and 2006. The annual review will also consider possible revisions to the strategy, in the light of changing circumstances. Any changes, such as new or altered targets, will need to be agreed by the Strategic Partnership before they can be included in future work and monitoring.

Further information on the monitoring or reporting process can be obtained from the contacts listed on the next page.

The South Cambs Strategic Partnership

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|-------------------|---------------------------------------|--|
| Local Authorities | South Cambridgeshire District Council | Cllr Daphne Spink Cllr Rex Collinson John Ballantyne |
| | Cambridgeshire County Council | Cllr John Reynolds Ian Stewart |
| Health | South Cambs Primary Care Trust | Sally Hind Ruth Rogers |
| Police | Cambridgeshire Constabulary | Michael Campbell |
| Parish Councils | Cambridgeshire Assn of Local Councils | Sean Travers-Healy |
| Business | Anglian Water Services | Colin Brown |
| | David Ball Group plc | David Ball |
| | Marshalls Aerospace | Jonathan Barker |
| Voluntary Sector | Cambridgeshire ACRE | David Spreadbury |
| | Directions Plus | Sheila Smith-Rawnsley |
| Faith Communities | Cambridgeshire Ecumenical Council | Priscilla Barlow |
| Village Colleges | Cottenham village College | Tony Cooper |
| Young People | South Cambs Youth Parliament | Ken Lloyd/South Cambs Youth Parliament MP |